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DEPARTMENT OF THE ARMY OFFICE OF THE ADJUTANT GENERAL

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Operational Report - Lessons Learned, Headquarters, 25th Infantry Division, Period Ending 30 April 1968 (U) SUBJECT:

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CONFIDENTIAL

DEPARTMENT OF THE ARMY
HEADQUARTERS, 25TH INFANTRY DIVISION
APO San Francisco 96225

♣ AVDCDH

SUBJECT: Operational Report for Quarterly Period Ending 30 April 1968 (RCS CSFOR-65) (BC)

TO: SEE DISTRIBUTION

Location: Vicinity CU CHI, CU CHI Base Camp (XT647153), RVN
Reporting Officer: Major General F. K. Hearns
Prepared by: Major Richard A Baun, Commanding Officer, 18th MR Det

1. (C) SIGNIFICANT ORGANIZATIONAL ACTIVITIES

a. Operations

(1) General. The "Tropic Lightning" Division continued its 1967-68 Dry Season Campaign during the course of this reporting period. The mission of the Division in the Dry Season Campaign is specified in 25th Infantry Division OPIAN 17-67 (1967-68 DRY SEASON CAMPAIGN PLAN-DRYSECAP). The mission is to conduct military operations in the Divisional Tactical Area of Operational Interest (TAOI), to assist Gevernment of Vietnam (GVN) forces in military pecification of LONG AN, HAU NGHIA and BINH DUONG Provinces, to secure allied base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources, particularly food, and to neutralize base areas and to control resources are all food and to resource and the food areas areas and to control resources.

Within the context of the Dry Season Campaign, the 25th Infantry Division participated in five major operations (battalion size or larger) and 530 small unit actions during the period 1 February to 30 April 1968. The major operations were Operations YELLUWSTONE, SARATOGA, QUYET THANG, WILDERNESS and TOAM THANG. All major operations and 49 of the small unit actions resulted in enemy contact. Elements of the 25th Infantry Division were in contact with the enemy on each day of this reporting period.

Phase III of the Dry Season Campsign and division operations for the reporting period were significantly bracketed and dominated by the reaction to the NVA/VC TET Offensive which commenced 30-31 January and the response to the suspected second NVA/VC Offensive expected on or about 1 May 1968. In general, operations during this time frame were characterized by counter offensive activities in response to the enemy TET Offensive between the period 1 February-10 March, coordinated US/GVN search and destroy activities during 1 February-10 March, coordinated US/GVN search and destroy activities during the period 11 March - 22 April and after 22 April, deployment of divisional forces and combat operations designed to counter an expected enemy attack on the Saigon area on or about 1 May 1968.

(2) Operation YELLOWSTONE (8 December-24 February 1968).
This operation, as previously discussed in the 25th Infantry Division Operational Report for the period 1 November to 31 January 1968, was directed at neutralizing War Zone "C" in the northern portion of the Divisional TAOI. It commenced concurrently with Operation SARATOGA which in turn was primarily directed at pacification activities in the southern portion of the TAOI. Initially, YELLOWSTONE was a two brigade operation involving the Division's Initially, YELLOWSTONE was a two brigade operation involving the Division's 1st and 3d Brigades. The basic mission of YELLOWSTONE as specified by 25th Infantry Division OPLAN 18-67 was to neutralize War Zone "C" in the northern part of TAY NIMH Province by destroying NVA/VC forces and installations

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in the area and completing several engineering projects of rebuilding or constructing road setworks, US Special Porces (USSF)/Civilian Irregular Defense Group (CID) camps and KiTUM (XI3367) sirfield,

As of 1 February, the 1st and 3rd Brigades were committed in force with supporting engineer and cavalry units to YELIOWSTONE. However, the initiation of the enemy buildup in the southern portion of the TAOI in mid January forced the gradual redeployment of the 1st and 3rd Brigade assets to the south. The common coment of the TET Offensive on 30-31 January 1968 accelerated the redeployment as assets were moved to support Operation SARATOGA and/or detached to the Capital Military District (OD) for the defense of Saigon, Tan Son But, etc.

The 1st Brigade was committed to IRLIDWSTANE from 1 February until its termination on 24 February, Healer or, where the int. Brigade operated on 1 February with four maneuver battalions, on 24 February it terminated operations with one maneuver battalion. The 1st Bridage also commenced participation in Operation S.VU.TOGA on 17 February and was committed to both operations concurrently until 24 Pebruary.

The 3rd Brigade terminated its activities in YELOWSTONE on 16 February after being committed to YELLOWSTONE and SARATOGA concurrently on 6 February. The 3rd Soundron, 17th Cavalry which had supported the two brigades throughout the earlier phases of YELLOWSTORE was withdrawn from the Operation on 2 February; but provided limited aerial reconnaises on 4, 8 and 15 February.

Details of significant activities within TELOWSTONE for the period of this report are contained in the Combat Operations After Action Reports attached to this report as T'B B.

The final results of Operation YELLOWSTONE were: US losses: 137 KIA, 1085 WIA (586 evacuated); 14 APC's, 2'0-1A's, 61 helicopters; 22 trucks, 4 tanks, 1 N55 Quad 50, 3 howsters, 2 AVLB's, 1 Rome Plow, 1 crane, 1 earth mover and 3 trailers demaged; 5 trucks, 2 tanks, 12 AFC's, 1 M42 distor, 1 trailer, 1 search light 1/4 ton and 7 helicopters destroyed. Enemy losses: 1170 KIA, 182 deteiness, 144 individual weapons, 69 crew-served weapons, 36 pounds of documents, 42765 rounds of small area semunition, 14 120mm morter rounds, 4 flere pistols, 179.8 tons of rice, 7 radios, 200 pounds of medical supplies, 2 hand grandes and 12 telephones captured; 15686 granades, 293 mines; 43 cluster bomb units, 42 bombs, 562 artillery and mortar rounds, 16515 small arms rounds, 384.3 tons of rice, 1 truck and 3 tel sphones destroyed.

A total of 1201 tactical Mr Force sorties were flown in support of THIOMSTONE.

(3) Operation Sillings (8 December 1967 to 10 March 1968). This operation, as previously discussed in the 25th Infantry Division Operational Report for the period 1 Hovember 1967 to 31 January 1968, was directed at the southern portion of the division T.OI and was executed concurrently with YELOWSTONE in its earlier phases. The mission of SURV.TOGA as specified by 25th Infantry Division OPLAN 19-67 was to conduct operations in conjunction with RVN forces to pacify portions of LONG AN, HIM DUONG and HAU NORIA Provinces within the TAOI, to secure allied base areas, to control resources, particularity food and to prevent enemy rice taxation.

The initial concept of execution for SARATOGA envisioned the 2nd Brigade maneuvering with three battalians and supporting forces in conducting combined operations with the 5th and 25th ARVN Divisions and other GVN forces in the three province area. The concept of execution was to take place in two phases. Phase I (1 December -24 Tomore KAI momental with the last two months of the rice

(1. February to 31 may 68) sould see a continuation of operations with the amphasis placed on transferring responsibility for TACI pacification to the LRVN and other GVN forces.

The execution of SINITCA undersont significant changes in the last half of January with the gradual buildup of NYA/VC forces in the three province area propatory to the TET offensive. The operation took on an entirely different aspect with the launching of the enemy's TET offensive on 30-31 January 1968. Divisional assets constituted to TEMICASTONE were redeployed to support SANATCA. The 3rd Brigade commenced activities in SANATCA. On 6 February dividing its assets between TEMICASTONE and SINATCA. On 16 February, the 3rd Brigade terminated its involvement in TEMICASTONE to devete all its attention to SANATCA. On 17 February the 1st Brigade joined SANATCA and on 24 February with the termination of TEMICASTONE, was committed in its entirety to SANATCA. With the exception of divisional elements detached to the Capital Military District (OC) all divisional elements participated in SINATCA until its termination 10 Merch.

The emphasis in Operation SINATCA between 1 February and 10 March was placed on counter attacking against NNA/VC forces which had moved in force into built up and populated centers in HAU NOHIA, HIMH DUNNO, LONG and GLA MINH Provinces, to defeming allied base comps which had come under heavy attack and on mounting a counter offensive to destroy NVA/VC forces and installations in the northern portion of the TAMI. Oncurrently with this phase of SIMITCA. divisional elements were sent into the Capital Military Mistric to assist with the defense of Saigon, Tam Son Knut hir Base, etc., and to clear enemy forces out of the OCD.

Details of the significant organizational operations of SATATICA are included in Combat Operations After Action Reports attached to this report as TAB C.

The first results of Coration Sinings were: Us lesses: 374 KIA, 1855 Wis (1184 evacuated); 2 Mi., 2'0-1's, 50 helicopters, 5 desers, 18 Rome Flows, 1 Final, 15 tanks, 27 trucks, 31 AFC's and 1 redic damaged: 1 asphalt distributor, 1 tractor, 2 tanks, 1 90mm Wil, 16 AFC's, 5 trucks and 1 helicopter destroyed. Enony lesses: 3836 KIA, 581 detainess, 406 individual wearens, 180 crowsserved wearens, 3/1 pounds of documents, 18 radios, 8.8 tons of rice, 40850 small arms rounds, 271 NFO-2 rounds, 600 pounds of cadical surplies and 5 telephones cartured: 3 radios; 2533 granades, 1715 rockets, artillery and porter rounds, 98 mines, 66147 small arms rounds, 87 cluster bomb units, 24 individual wearens, 113 crow-served wearens and 17 bombs destroyed. 1432 tactical air sortics were flown in surport of BANATCA.

of the 25th Infantry Division in Operation QUIET THING was to conduct combined operations with CVN forces to destroy WVA/VC forces within the Capital Military District, MAU NOHIA and HIMH DUMN Provinces and to maintain the capability to reinforce Tan Son Must air base with mechanised or armored forces. Operation QUIET THING was a combined H Field Porce and H and HI TAYN Corps operation designat to clear enough forces from Sadgon and its environs and to restore RVN control of the area in the wake of the enemy TET Officiality.

In addition to the involvement of the 25th Infantry Division in this operation, the US jet and 9th Infantry Divisions also participated in conjunction with the ARVN 5th and 25th Infantry Divisions, the RVN Airborne Division and RVN Harine Task Force.

The Tropic Lightning Division bogan Operation QUIET THING on 11 March with two brigides, the 2rd and 3rd and one task force, IF 4-23 (Mech), committed. TF 4-23 (Mech) operated concurrently between QUIET THING and Operation MILDENESS which also commenced 11 March. For both operations the task force had the mission of road security of the MSE between QUIET, TAI MIRH and DAU TIENG.

LURTIULTION

The task organisation of 2nd Brigade, 3rd Brigade and TF 1-23 (Mech) remained the same for Operation QUET THAND until the operation was terminated on 7 April. A dotailed description of significant organisational operations on QUEST THAND is included in Combat After Action Reports attached to this report as TABD.

The final results of Grenation QUIET THAND are as follows: US losses: 50 KIA, 396 WIA (269 evac), 9 tanks, 18 IPC's, 7 trucks and 4 firms Plane damaged: 1 helicopter, 9 NFC's and 2 trucks destroyed. Themy losses: 729 KIA, 96 detainest and 36 PV's, 234 individual memors, 57 crew-served weapons, 62.6 tone of rice, 273 pounds of documents, 5 radios, 5.2 tone of salt, 21018 small arms rounds, 54 rocket rounds and 1 Russian adming circle captured: 1471 rocket; mortar or artillery rounds; 10.2 tone of rice, 1933 hand groundes, 19413 small arms rounds, 3.5 tone of salt, 230 mines, 69 sampuns, 3 bambs, 749 rounds of documents, 5 coron served weapons, 105 cluster bombs, 1 truck, 1 radio, 16 individual weapons and 300 drates of samunitian destroyed.

A total of 312 tactical Mir Force sorties were flown in surport of Operation QUEST THAND.

(5) Operation WIDENESS (11 North - 7 April 1948). The mission of the 25th Infentry Division in Operation WIDENESS was to continue the mission activities associated with Operation WIDENESS was to continue the mission activities associated with Operation WIDENESS was to continue the protection of MIDENESS envisioned the security of allied base camp areas in the northern portion of the division TAT with exponents on the protection of TAT MINI base camp, TAT MINI city, DAU TATES base comp, DAU TIENE city, BLU Or and the artillory fire surport body, St.
BATENESS entitle of the plan also envisioned security of the MSC's connecting these military and civilian complexes. The division commenced MIDENESS on it liarch with the 1st Brigade committed with three maneuver battalions and surporting combat support elements. Thak Porce 1-23 (Nech) also participated in MIDENESS in conjunction with its participation in MIDENESS is provided by the Ombat Operations After Action Reports for Operation MIDENESS contained in TAB E to this report.

The 199th Light Infantry Brigado, a informment II Field force Brigade with two organic betalions, 3rd Bettalion, 7th Infantry and 4th Bettalion, 12th Infantry became CFON to the 25th Infantry "ivision on 31 March and participated in MINENESS until its completion. In addition to its two organic battalions, the 199th Brigade had operational control of the 2rd Battalion, 12th Infantry and 12th Infantry and 1 Troop, 3rd Squadron, 17th Cavalry. (25th Infantry Division units).

The final results of Operation VILDENESS are as follows: US losses: 26 KIL, 155 VIL (103 etac), 4 LPC's, 4 helicopters, 18 trucks, 4 trailers and 1 inster damaged: 4 LPC's and 2 trucks destroyed. Enemy losses: 274 KLA, 4 TV's, 61 detainess, 150 rounds of small arms amountain, 5 individual weapons, 1 crameserved weapon, 9.2 tons of rice; 27 pounds of documents and 1 motorcycle captured: 5 tons of pice, 20 mines, 37 sampans, 1 cluster bomb, 90 grenades, 1150 rounds of small trus resunition and 18 rocket, mortar or artillary rounds destroyed.

A total of 269 tactical Mir Porce sorties were flown in surport of MILDERESS.

- (6) Commission Town THAND (CHILETE VICTORY) (7 April 1968 continuing). On 7 April 1968, the 29th Infantry Division commenced participation in Correction TOWN THAND. 29th Infantry Division Corrections Order 1-68 (TAB F) established the mission of the division as follows:
- a. Within assigned operational area of Off, complete destruction of enemy battalions and company sized units, prevent infiltration of major forces from the western some and support 2nd ATVN ABN TI as required.

b. Confuct amoined offensive anorations in conjunction with 25th and 5th ARVN Infantry Divisions throughout TACI to dustray enemy forces with priority to elements of 7th NVA and 9th VC Divisions.

The concept of operations for all elements of the division, intelligence information, etc., are contained in the copy of the operations order appended as T.B F.

The 1st Brigade began TCAN THING on 7 April 1968 with two maneuvar battalions (4th Battalion, 9th Infantry and 3rd Battalion, 22nd Infantry). The 2nd Brigade commenced the operation with four memouver battalions' (1st Battalion, 27th Infantry; 2nd Battalion, 27th Infantry; 1st Battalion, 5th Infantry (Mech) and 2nd Battalion, 14th Infantry). The 3rd Brigade operated with four battalions (2nd Battalion; 22nd Infantry (Mech); 14th Battalion, 27rd Infantry (Mech); 2nd Battalion, 34th Armor; and 3rd Squafron, 4th Cavalry). The 199th Light Infantry Brigade continued under the operational control of the 25th Infantry Division beginning activities in TCAN THANG with Infantry and 2nd Battalion, 7th Infantry; 4th Battalion, 12th Infantry and 2nd Battalion, 12th Infantry).

In 7 April the 2nd Bettalion, 12th Infantry conducted a recommuseunce in force (RIF) from KT1829 to KT175293. At 1105 hours at the vicinity of KT178295, Chapmany C received small arms, automatic weapon and RIG fire. The company rotuined fire with organic measures and called in artillery and helicapter guashins. Mine enemy badies were discovered following the action together with one AK-A7 rifle and and combine. The company received three wounded who were concentral. At 1305, Company C located and destroyed 21,200 pounds of rice of XT175293.

On 8 April the 4th Battalion, 23rd Infantry (Mech) became FOON to the 1st Brigade from 3rd Brigade. In the 2nd Brigade eros, the 1st Battalian, 27th Infantry conducted a cordon and search in the vicinity M745072 and conducted a cordon and search in the vicinity M745072 and conducted a combat resualt at M737138. At 1345 hours in the vicinity M7792115 to 792118 Companies at and 7 cantured 244 munis of MG-2 armunition, 14 MOA7 rounds, 305 60mm morthy rounds, 258 MG bostors, 19 75mm M rounds, 28,800 rounds of small arms ammunition, 100 hand grandes and 1200 82mm morthy futos. Also on 8 April, the battalian explaned the pouris of documents, one Mally rifle and destroyed 500 pounds of sugar, 3490 pouris of rice and four sampans. The 3rd Battalian, 7th Infantry conducted a MF from VI1729 to 179323. At 1445 hours at XI78296, companies if and 7 contured 32 Onl One Carbines, one light machine sun, one Onl One honry machine sun and 25 pouris of documents. It also destroyed 15 bengalore terpodoss, one MG-7 round, 8 claymores, 15 nounds of explosives, 1000 small arms rounds, and light antitank wearon (LW) and 50 pounds of salt.

On 9 April, the 199 Light Infantry Brigate was released from CTON to the 25th Infantry Nivision and returned to the control of II Field Force.

On 10 April, 2nd Bettalion, 3/th Armor passed to the operational control of the 1st Brigade from 3rd Brigade and 3/22 Infantry passed from 1st Brigade to the 3rd Brigade. At 0950 vicinity X3725859 helicopter guaships from Company B, 25th Aviation Battalion supporting 2/27 Infantry ongased 11 VC in 5 samples with sutpastic warrons fire. The 5 samples were sunk and three energy KIA were identified by buly count.

On 11 April, the 2nd Bettalion, 12th Infantry became CICH to the 3rd Brigade from the 199th Light Infantry Brigade.

In 12 April the night location of the 3ri Battalion, 22ml Infantry (3rd Brigade) at XI449609 came under heavy attack at approximately 0400. The attack began with a heavy 82mm bendariment and was followed shortly by human assault waves from a battalion size enemy force. The heaviest attacks came on the battalion perimeters south and southwest where the enemy succeied in penetrating the perimeter. Brazzing the enemy in close combat until 0600 hours with small arms and automatic waapais and supported by helicopter guaships, artillory and his force air strikes. The 3/22ml was successful in ejecting the enemy from its might position and reseatablishing its perimeter. At approximately 0615, the 3/22ml was reinforced by the 2nd Battalion, 22ml Infantry (Mech) and the snear broke

contact. Results of the organization of 150 enemy killed; 45 AK-50 rifles, 7 AK-47 rifles, 13 machine guns, 7 NG-2 rocket launchers and 2 bolt action certines with cross to launchers centured: 38 NG-2 rounds, 5 NG-7 rounds, 45 NG-2 boosters and 93 had groundes destroyed. The 3/22nd suffered 16 NLA and 47 ML in the action.

On 13 April, the 2nd Battalian, 22nd Infantry (Moch) (3rd Brigade) was conducting a recommaissance in force in the vicinity \$7455597 when commaiss A and C received small arms, submatic weapons and BUC-fire at 0937. Pire was returned with organic weapons and supporting helicopter muships and artillery. Results of the engagement worst 36 energy 61A by body count, 6 US KIA and 46 US wounded and evacuated.

At 0615 on 14 April at vicinity XT512249, Company C, Lth Rattalion, 9th Infantry (1st Brighte) engaged at unknown number of VC with small arms, automatic weapons and supporting artillory and helicopter gunships. Besults of the engagement were one US KIA, five VC KIA. It 0915, a helicopter gunship supporting Company C engaged an unknown number of VC at XT517242 with automatic weapons and rockets, killing eight enemy by body count. Contact between elements of the Tropic Lightning Tivision and enemy forces was relatively light and sentenced from 15 to 22 April as the enemy avoided contact with maneuvering divisional battalions.

minishe intelligence sources provided indications that WA/TC main force units would attempt a major attack on Saigon and its environs on or about 1 May (Victorance Laber Day). To meet this threat, the 25th Infantry Division executed a major deployment of its assets on 23 April. All but two of its maneuver battalians were moved into the southern and southern partions of the TACI to block the main evenues of approach into Saigon from the west. The 2nd Brigade (1/27 Infantry, 2/27 Infantry, 1/5 Infantry (Moch) and 3/4 Cavalry) and the 1st Brigade (1/37 Infantry, 2/14 Infantry, 3/22 Infantry, 2/34 Armor and 3/17 Cavalry) meneuvered in GI. MIM, BIM DUCID, IAND AN and HAU NCHIA Travinces within the Division T.T. The 3rd Brigade (2/22 Infantry (Mech) and 2/12 Infantry) assumed responsibility for the defense of TAY MIMA and TAU TIEND base comparess and the MSR1s connecting them to CU CH. The 4th Battalion, 23rd Infantry (Mech) was placed directly under division control.

Contact remained light and scattered until 25 April when Troop 3, 3rd Saundron, 17th Air Cavalry while conducting armid acrial reconnaissance observed a base came area at XT485042 at 1300 hours. The target was engaged with five Air Force air strikes between 1344 and 1622 resulting in 27 VC RIA (30).

On 26 April between 0830 and 1920, five B-52 strikes were delivered in the HC RC MACAS area. Immediately after the last strike, three companies of 2/14 Infantry conducted combat assaults into the area. Bomb drangs assessment of the strikes revealed 17 VC KIA (BC), 14 s arrans, a large number of bunkers and tranches and a 50 celiber machine gun destroyel.

At approximately 1530, 27 April at XT517943, B Troop, 3/17 the Cavalry observal a large number of VC in the open. Initial engagement by helicopter gunshing resulted in 4 VC KL. (BC). Air Force of strikes were called into the open as well as exhibitional gunshing from the 344th Assault Helicopter Battalian and B Troop, 3/17 Cavalry between 1600 and 1700 hours. An additional 35 VC KLA (BC) was gained in the follow up strikes.

On 28 April at approximately 1030 it XT549119, the 49th NOW Regiment came into contact with an estimated energy company. The 4th Battalien, 23rd Infantry (Mech) was conducting a RIF in the vicinity Th212 and redeployed to the area of contact arriving at approximately 1500. It 1735, 4/23 Infantry (Mech) male contact with an estimated VC battalian resulting in 22 VC RIA (BC), 6 US RIA and 30 US WIA. The 4/23 Infantry (Mech) operating is a coordinated attack with the 49th ARVN Regiment continued the option on 29 bril. It XIS45117 an enemy force was fixed in a tanker complex at 1230. Fire was delivered with all organic wearons, helicopter guaships, artillery and hir force air strikes restulting in 33 VC RIA (BC), 15 NR-47 riflex. 5 combines and 3 TOC recent laurehouse.

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The cuminative results of eparties Mill faith on of 30 ipril 10/8 are saidellower. Us leases; if this, 534 Mil (102 grounded), 10 iiiio, 1 tank, 2 helicopters, 1 trailer of thizar leathernin; 3 trucks, 1 trailer, 5 helicopters, 4 trailer of thizar leathernin; 3 trucks, 1 trailer, 5 helicopters, 4 trailer of thizar leathernin; 30 may leases: 759 III.; 16 FU, 161 detainment 193 introller or one, 34 are saided we mans, 117 pounds of the cumints, 17.6 tens of mice, 1300 marries, 30379 andl. are rounde, 367 rock is, mention or ortillary nounds and 1200 mention funes captures: 288 content, rocket or artillary neuros, 22 mines, 4305 small ares a urbs, 566 mentios, 111 homomas, 20.8 to moder, mices, 3 cross-servel and one, 6 in livided as applies, 55 homb cluster units, 1.6 tens of sait, 1 truck on 4 hombs footnoted.

- b. Artillery Support. See separate ORL propaged and substituted by 25th Infantry Division Artillery per paragraph 3e., USARV Regulation 525-15.
 - o. Intelligence. See TAB L.
 - d. Logistics. See TAR J.
 - e. Mnimistration. See TAB K.
 - f. Provest Marshell Addivities. See TAB Q.
 - g. Revolutionry Development Support. See TAP M.
 - h. Civic Action. Sec TAS M.
 - 1. Payethological Operations (DEEDTS, . See TAR M.
 - j. Signal Activities. See TIRO.
 - k. Engineer Addivities. See TAD M.
 - 1. Army Aviotion. See Till T.
 - m. Training.
- (1) During the remind of February = 30 April 1966, formal training activities were curtailed by the TET Offensive and the aftermeth. Only mission essential training was obslucted. The following listed number of personnel attempted division activals:

D 1 Tradition	4131	Small Arms Inspection	21.
Replacement Training Mines and Thoby Traps	1.27		
Demolitions and Emplosives Combat Leadure Course	378	Tunnel Destruction	32

(2) Ourthiled instruction was also experienced at non-divisional schools. The following numbers of division personnel attended non-divisional schools:

COURSE TITLE	I NET TO UNITEN I	GEGIBLE: TEE:NAM
Airframe Maintenance, UM-18, C Airframe Maintenance; UM-18, Airframe Maintenance, OH-6A Furbine Engine Maint, T-53-L-13 Engine Maintenance, T-63 Avionics Ommunications Supply IOH (OH-6A) AC Filto Transition AN/TSC-43 TIIF Maintenance Jumple Environmental Survival Ors	745th Trus On 745th Trans On 745th Trans On 765th Trans On 765th Trans On 765th Trans On 765th Trans On 1st HI On (*78) Fleet Sleet Trans Unit Facific	6 8 7 1 8 5 4 1 5
JUSTAO Crientation Course	ic.cv	3

- n. Air Suprort. The following dir support was received by the 25th Infantry Division during February, March and April 1968.
- (1) The dir: 1203 missions consisting of 2413 sortics were lown in support of the division during this period. 3089 tons of bombs were expended with the following results: 614 VC KI (90), 453 VC KI (Foss), 205 secondary explosions, and 81 secondary fires. In addition, 2579 bunkers, 771 military structures, 35 suppars, 6 bridges, 3 VC trucks. and 3940 meters of trenchline were destroyed.
- (2) 30°B-52 strikes consisting of 180 scrties were flown during this period. 4860 tens of ordinance were expended resulting in 96 VC MIX (3C) and 39 secondary explosions.

COMPINCATIVE

- (2) LESSONS FERRIED: Commandor's Observations, avaluations, and)/ Recommendations.
 - a. Personnel
 - (1) Casualty Reporting.
 - (a) OBNERVATION. Difficulties have been encountered in preparing timely and accurate casualty reports at battalion level.
 - (b) DISCUSSION. Battalion 5-1's have encountered difficulties in collecting data necessary to submit timely and accurate casualty reports to nigher headquarters. The data should be made available to the battalion S-1 by subordinate units as soon as possible after. the action in which casualties were sustained. In addition to nemo, rank, serial number and unit of the casualty, information should include which unit individual was with if he was separated from his parent unit.
 - (c) RECOMMENDATION. Commandor's must take a personal interest in ascortaining that lower unit loaders (plateon leaders, plateon sergenats, saud leaders, tem leaders) are aware of their responsibilities in respect to imitiating a timely and accurate casualty report through channels by the quickest means of transmission.
 - (2) Medically Evacuated Personnel
 - (a) OBSERVATION. Considerable delay has been emerienced in the evacuation of health and dental records of medically evacuated per-നെ പി.
 - (b) DISCUSSION. Compunies have been slow in processing the health and dental records of medically ovacuated personnel,
 - (c) RECOMMENDATION. Bettalion and Company Communder's must make it a matter of personal interest to insure that the medical and dental records of medically evacuated personnel are forwarded through channels in an expeditious manner.
 - (3) Hovement of Unite.
 - (a) OraphyATION. The redeployment of units framently on short notice from one buse area to another results in unnecessary incomveniences for the unit at its now base.
 - (b) DISCUSSION. Except where the tectical situation makes it impossible, unit commanders should notify base commanders and naket 24 hours in dvance of their forthcoming, arrival at a new hase. laminum information in this communication should be size of the unit, mons facilities required and any special consideration (i.e., Aviation units should be billeted noor an air strip).
 - (c) RECOMMENDATION. That unit communiors notify communiors of new base area of their arrival and requirements at least 24 hours in dvance.
 - (4) Unit Strength Figures,
 - (a) OBSTRATION. Difficulty in maintaining accurate unit strength firures.
 - (b) EVALUATION. Orders continue to create problems in maintaining accurate strength figures, especially as reflected at higher he sdaugters. The sverage time period for receiving orders requested by a unit is two and one half weeks for Bi and up to a month for officers.
 - (c) TECOMMEND'TIONS. Command comphasis at all levels should be given to insure the prompt publishing and distribution of orders.

b. Operations

- (1) Ambushes on Waterways.
- (a) ODSHAVITION. Techniques of ambushes on weterway lines of summunications.
- (b) EVALUATION. Companies were inserted/extracted both by overland and by use of 27' engineer boats. The insertion was conducted approximately 1000 meters from the ambush site. The ares adjacent to the embush site was searched and secured. The remainder of the day was spent in hiding. The smbush was established at dark consisting of a killer force (armed with M-ll rifles loaded with tracer rounds, a starlight scope, claymores, LAMS and M-79's), a lookout force and a rear security force. The ambush patrol leader armed with a M-ll and a starlight scope was the initator of the ambush with the romainder of the "killer force" following suit.
- (c) RECOMMENDATION. Careful prior planning must be made before the mission is undertaken. In addition during the period spent in hiding final planning is made in the organization of the ambush. Rest is essential since the ambush must maintain a 100% alort throughout the night. An average of 6+ kills per ambush for 7 ambushes while suffering only 2 WIA's demonstrates the effectiveness of this technique.
 - (2) Three man reconnaissance refts.
 - (a) OBSENVATION. Use of 3 man recommeireance rafts by small units.
- (b) EVALUATION. Some units made extensive use of 3 mm recommissance rafts in day to day operations and in inserting and extrecting ambush patrols ranging in size from a plateon to a commenty. Each unit carried a 3 man recommissance raft and lengths of mylon rope. The rope was tied to the raft fore and aft, and fairly rapid river crossings were accomplished.
- (c) RECOMMENDATION. By using 3 man recommissance ratis, with lengths of rope, the units became virsatile, enabling them to cross canals, streams, and rivers to reach their ambush sites which under other conditions would have been inaccessible. By using these rafts ambushes were established at sites such as islands in the middle of canals on on opposite braks of streams. He operated in areas to which access was gained under the cover of darkness with the use of rafts. Thereby on many occasions complete surprise over the energy was gained and his lines of communications and resupply along water routes wa disrupted. These rafts are very light, and easily transportable by the individual soldier.
 - (3) Use of 8" Howitizers.
 - (a) ODSTIVITION. The use of 8" Howitison as a bunker buster.
- (b) EVALUATION. During the battle of AP CRO a battalion used LAM's and 90mm recoiless rifles in an attempt to eliminate enemy representation from hardened bunkers. These weapons had little or no effect on the bunkers or the personnel manning them. The battalion asked for and received one 8m self propelled Howitizer to be comployed as a direct fire "bunker buster" from a range of approximately 750 meters.
- (c) RECOMMENDATION. The direct fire method using the self propolled Rowitzer as a "sniper rifle" was extremely effective. The elimination of the use of several smaller wespons proved quite srtisfactory as the 8" gun was capable of eliminating each individual bunker with one round.
 - (4) Use of 27' Whaler Boat.
 - (a) ODSERVATION, The 27' Wheler Boat.

(c) RECOMMENDIATION. When essings or shrapped in oxones amounts

- (a) OBSERVATION. Observation by Vietnemese children along on MSR.
- (b) RYALUATION. The children along the MSR when rewarded, will provide constant observation between spaced outposts as well as show friendly personnel where the VC have placed mines, booby treps, stored ammunition and dud rounds. They also are an involuble source of intelligence on the enemy's night activities.
- (c) RECOMMENDATION. Reward the children for any information they can give.
 - (10) Discovery of anti-tank mines.
- (a) 'OBSERVATION. More anti-tank mines have been found by probing than with electric sweepers.
- (h) EVALUATION. It has been found by employing double the number of probers with one engineer team, more chil-tank mines were uncovered.
- (c) RECOMMITTON. Coordinate with your engineer support and use more probing crows along stretches of road like the MSR.
 - (11) Use of scout dogs.
- (a) ODSERVATION. Use of scort does along the flants of engineer sweep teams.
- (b) EVILUATION. It has been found that the use of a rout dog team on each flank of an engineer sweep team discourages the enemy from employing command detenated mires along a road or trail.
- (a) RECOMMENTION. Scout dogs should be employed on the flenks to discourage command detonated minos on engineer sweep terms.
 - (12) Enemy base camp indicators.
 - (a) OCSERVATION. Stumps of trees (base camp indicators).
- (b) EVALUATION. The sounted or dismounted and moving through jungle the appearance of one stump and no others can possibly mean that an energy base comp is near. This area should be regarded instantly as a danger area. By examination of the stump it can be estimated approximately how much time the energy could have been making preparations on such a care.
- (c) RECOMMENDATION. Exemine all signs of VC activity hefere entering an area.
 - (13) Ambush Patrols.
- (a) GESTIVITION: Often intelligence reports indicate the routine operation of small hands of VC in a cortain error, but when ambush patrols are put in the error VC are not present.
- (b) EVALUATION. The VC here a very offective intelligence not in VC controlled error, which release insertion of a plateon sized force almost impossible without compromise. When it is known that the VC operating in the area are small in number, establishment of a squad sized AP is much more likely to be accomplished without compromise and more likely to meet with success.
- (c) RECOMMENDITION. That increased consideration be given to the use of squad sized embushes in lieu of larger size ambush patriols.
 - (14) Bridge Erection Bost used as a gunboat.
- (a) OBSERVATION. 27: Bridge Erection Docts were used to petral the Saign River, and canels and streams off the Saigon River. The boats carried either an N-60 or 50 caliber machine gun sandbagged to the bow.

14

(b) EVALUATION. A 27 Bridge Praction Research whon equipped with a 50 calibra matrine gun has the firenewar, space and mability to effectively petrol streams and conals.

(c) RECOMMENDATION. That 27' Bridge Erection Rosts armed with 50 celibor machine guns bo used in patrolling atreems and carels.

(15) Soisimic Turnel Detector.

- (a) OESERVLTION. Evaluation of the Scienic Tchoing System was conducted in two parts; 26 March h April training and controlled tests were conducted at Cu Chi Base Camp, 5 April 10 April 68 operational tests were conducted in the BOI LOI WOODS and at Dau Tieng Base Camp. The equipment broke down and was returned direct to ACTIV on 10 April 68.
- (b) The Oscilliscope Interpretation required too great a skill level for this equipment to be issued to combat engineer units. The equipment package is too fragile. The design of the sending and receiving units makes them difficult to drive into the ground during the Vistnem dry season. This results in (1) poor coupling with resultant poor signal generations and (2) excessive set up time for each reading.
 - (c) RECOMMEDITION. Seismic Echoing System in its present configuration is not acceptable for use in the 25th Infantry Division tactical situation.
 - (16) Doston Wholers used for troop transport and patrolling.
 - (a) ORSTRVITION. Roston Whalers were used to forry troops to end from ambush sites, aid in checking of river borne creft, and resist in night river petrolling. They also provided a veterborne blocking force. Troops were located on the bosts and out on station in area where contact was expected. As the ground forces made their contact sweeps, the troops in the bosts were evaluable to reinforce or cut off escape win the river. One tactic utilised was the "silent drift" where the bosts would just float with the current. This method enabled the bosts to reach their lecations without the give away noise of the engine.
 - (b) EVALUATION. Poston Whelers are ideal for operations on small canals and rivers. Ambush patrols can be inserted or extracted quickly and silently. These boats can also be utilised to ambush VC forces from the river. The Deston Wheler has a shallow draft speed and maneuverability which make it an excellent craft for this type mission. One limitation is that only 8 personnel can be carried by one boat.
 - (c) RTCOMMUNICH. Doston Whelers be used fore river borns.
 - (17) Burning of Large Rome Plowed Arons.
 - (a) CESTRVITION. In UNI-ID's were each lorded with 12 cross of incendiary grandes. It engineers were in each ship to are and drop groundes. The four airships fly parallel courses approximately 100 moters apart, approximately 50 feet above the ground at 100 110 knots. One grande was dropped every 2 seconds resulting in approximately 100 maters spacing. (An area 8 sq km was covered with each sortie). A LFT was used as security.
 - (b) EVALUATION. Mumorous small fires were started by this method. A large area can be awared with a small on-target-time. The small fires did not spread, resulting in many small burned patches.
 - (c) RECOMMENDATION. The effectiveness of this area burning techique is unsatisfactory.
 - (18) Expendable Mine Roller.
 - (a) CESERVATION. Expendable Mine Roller is mounted on a Mush3 tenk. Mounting and assorbly took six hours with five engineer

15

16

personnel working. Upon striking mine, device flew epert as designed with no damage to tank. A trained crew can put the roller back into operation in 20-25 minutes.

- (b) EVALUATION. The roller is easily repairable after drange by a mine. The backup of a wrecker and a truck to carry repair parts, consisting of an assembly, is required. The roller is reliable in detonating load mines of the pressure type. When turning, the tank track passes over portions of road not covered by roller. The sharper the turn the more area not covered by the roller.
- (c) RECOMMENTION. Attention be given to redesigning roller to be more effective on turning movements.
 - (19) 3-man Recon Boat.
- (a) OESERVATION. 3-man recon boats orn effectively he used to cross small streams or canals; recon streams, canels, and bridge sites. Due to troop crarying limitations, recon boats are not recommended for large troop crossing.
- (b) RVALUATION. Extreme care must be taken in beaching to avoid puncturing the side or floor of bort. During over land movement, care must be taken so the boat does not drag or rub on any moving surface. This will also result in puncturing side and floor of bort.
- (c) RECOMMENDATION. 3-man recon boat is an effective vehicle if care is taken to avoid contact with obstacles which will puncture the surface.
 - (20) Airlifting of Flort Bridging by CH-St.
- (a) OBSERVATION. Two floats with 10 pioces of balk connecting the floats can be airlifted by CH-Si. Actual weight is 15,010 poursis. Due to the surface area of the floats, and the water collected in the floats and the down pressure exerted by the rotor, the CH-Si lifted between 18,000 20,000 pounds.
- (b) EVALUATION AND RECOMMENDATION. Float Bridges can be resembled and disassembled in helf the time by airlifting in 2 floats by CH-Su instead of one float by CH-U7. This weight overloads the CH-Su, so this technique should only be used only in critical situations.
 - (21) Dispersion of Elements.
- (a) OBSERVATION. Many American soldiers have the "Herd" tendancy. From the small combat patrol to the troop or squadron, they feel that the closer they are together the safer they are.
- (b) EVALUATION. When a unit is not dispersed it notes it possible for a smaller VC unit to attack the closed unit with less danger to the VC. The VC can very quickly inflict hervy casualties when a unit is not dispersed properly. There cannot be enough emphasis placed on dispersion of troops or vehicles and moving in proper formations.
- (c) RECOMMENTION. The element of dispersion should receive greater attention in training planning of testical operations and execution thereof.
 - (22) Selection of Hight Blocking Positions.
- (a) OBSERVATION. A night blocking position differs from a might defensive position in that the blocking position is selected as an offensive location.
- (b) EVALUATION. A night blocking position should be selected with intent of finding the enemy or having him walk up to the position unknowingly. This can be accomplished by using a hedgerow or hedgerow complex for the location. The unit, one inside the hedgerow, can arrange its vehicles or riflemen positions at the outer odes of the hedgerow. This will provide good fields of fire, security against

(c) RECONNENTATION. The proper selection of arrangement of blocking positions should be stressed in training activities.

- (23) Combat Cosurlties.
- (a) ONSMIVITION. The instinct of the American soldier in combat when he sees another soldier wounded is to immediately stop whatever he is doing and help the injured man.
- (b) EVALUATION. When he stops fighting to help the injured men the loss of his fire power will probably cause more consulties. It should be emphasized that the line troops continue their mission and leave the wounded to the medics, rear elements or take care of them after the contact is broken.
- (c) DECOMMENDATION. Training agencies should emphrsize the importance of the individual continuing his mission and leaving the care of wounded to the medics.
 - (24) Ounshields on Personnel Carriers.
- (a) ODSTRVATIN. The gunshields manufactured locally are below the standards of the ones that came pre-constructed on new Personnel Carriers.
- (b) EVALUATION. If factory made numbhields are mounted around the 50 Cal and two H-60's there is much more fire power and security for the erew. The ICLV kits should be issued for the Cavalry Squadron.
- (c) DECOMMENDATION. Only factory made gunshields should be used on personnel certiers.
 - (25) Desic Load.
- (e) OBSERVATION. It is extremely rare, in Vietnam, when an individual manning an M-16, M-79, M-60 or 50 Caliber will carry the basic load prescribed. Normally they carry three or four times the basic load.
- (b) EVALUATION. The situation and asso usage should be enalysed and now basic locd standards set.
 - (c) RECOMMENDATION. That a larger basic lord of arms be prescribed.
 - (26) Dostruction of Minor Fortifications.
- (a) ODSERVATION. It has been noticed that many times there is a noed for an explosive slightly more powerful than the standard fragmentation grounds to destroy minor fortifications.
- (b) EVALUATION. This can be accomplished by wrapping the fregmentation grands with one strip of Flox-X. This will give the extra power needed.
- (c) RECOMMENDITION. That the effectiveness of this field expedient be made known by publications.
 - c. Training
 - (1) Weapons Training.
 - (a) OFSERVATION. Personnel utilising all weapons available.
- (b) EVALUATION. It has been found that all mombers of a plateon are not familiar with some of the basic mechanised infentry weapons. A training period should be established within the plateous to familiarise all personnel with these weapons (.50 Cal, 90mm. recoilless rifle, N-60, and L/K) in case usage becames necessary.
- (c) RUCORTHEMATION. Provide the necessary training time within

- (2) Smell Unit Training.
- (a) CESERVATION. During the reporting period one battalion conducted one week of refresher training. Training included squad and platoon tactics, Mi6 test firing, maintenance periods and flame thrower instruction.
- (b) EVALUATION. The training held was beneficial in improving operating procedures within the battelion. However, the time allowed was not sufficient to reach a high degree of individual and small unit proficiency.
- (c) RECOMMENDATION. A period of three weeks would allow increased opportunity for instruction in such vital subjects as squad and plateon tactics, fire distribution techniques and small unit live fire battle drill exercises.

d. Intelligence

- (1) Target Pile.
- (a) OLSENVLTION. There is a need at Division level for an (B Section to produce lucrative targets head upon documents, IW's and other sources. In incident file is not suited for this function. A solution is a Target File. This file consists of 3" x 5" cards. Each card covers a grid square (4 digit coordinates), and the cards are filed in numerical order by the first two digits and then by the last two. When a IW, document, or other source indicates an enemy target in a grid, the appropriate card is pulled, and the exact coordinates, nature of target and reference is entered.
- (b) EVLIDATION. This card system is highly floxible, allowing cards to be withdrawn or to be altered without demaring the file, as occurs with notebooks or other bound volumes. It allows OB personnel to build a detailed list of targets that can be readily passed to visiting S-2's and are not be used to plot airstrikes and artillery concentrations. The system can be modified and improved without destroying the file, as often happens with bound volumes.
- (c) RECOMMENDATION. That division OD Sections organise a target file as discussed.
 - (2) Visual Reconneissance by Lir.
- (a) ORSERVATION. The serial observer may be used in two ways, first in a general recommands of the arra to discover new targets and movement. Secondly to confirm intelligence reports of onessy locations. Any significant targets are given to FSE for H & I fire.
- (b) EVALUATION. The quickest way to confirm targets is through the targeting section. They have been limited and have not been able to confirm intelligence reports due to lack of air assests. If the targeting section can be allocated on or two aircraft on daily basis, the intelligence network can be made to function more effectively.
- (c) RECOMMENTION. That the tergoting section be allocated one or two sircraft on a daily basis.
 - (3) Evacuation of Captured Energy Material:
- (e) OBERVATION. Four VC flamethrowers were crptured by a 25th
 Div unit and evacuated to IW Section, Cu Chi. The tanks on the flamethrowers all contained a full load of fuel, and in the later handling
 of this material, the unit was accidently ignited, resulting in wounds
 to US personnel. In an earlier case, a captured AK-U7 was two-med in with
 a mis-fired round in the chaster. Upon being turned into the 3-2 section,
 lat Ede, one US WIA resulted from the normal handling of this weapon.
- (b) EVALUATION. If there is any doubt or question pertaining to the safety of captured material, it should be checked or destroyed prior to evacuation.

(c) NECONTAIN. That potentially unnecessary meterial he rendered safe where turned in or destroyed in place.

- (4) Documents Captured with a Detainor.
- (a) OESERVATION. In April 1968, a dotained was brought in to be interrogated. The detained was interrogated and classified Civil Derendant due to the lack of proper identification. Source stated that he had full identification when captured, but this could not be verified. After 3 days, the documents belonging to this individual wave produced by the capturing unit. This detained should have been classified Innocent Civilian, but had already been turned over to ARVN authorities.
- (b) EVALUATION. All documents belonging to detaineds should remain on the person being detained. Thus, when undergoing interrogation at the IWCP, accurate and proper classification can be given. This lesson applies to documents found on captured VC IWIS.
- (c) RECOMMENDITION. Special care should be taken to insure documents remain with the detaince, as an uncooperative VC PW can be more successfully interrogated when confronted with authentic and recurrented information obtained from incriminating documents.
 - (5) Sler & Hese Readouts.
- (a) OBSERVATION. SL/R, the side looking rirhorns vr'rr, is used to detect the movement of sampane, vehicles and other moving military tergets. Red Hase, an infra red device detects hert emmissions such as camp fires, charcoal ovens, funning motors and other heat emitters.
- (b) EVALUATION. Readouts of SIAR & RED MAZE takes considerable time, most readouts being 5 to 6 hours old. When immediate inflight readouts are received from aircraft the time is cut from 15 to 20 minutes. This information, when passed/monitored by FSE or the Artillery FDC, can be immediately fired as H & I fires with a much higher possibility of inflicting dragge on the enemy than ordinary H & I fires. Also, when these devices are used in conjunction, improved intelligence is available to the using unit.
- (c) RECOMPTENTION. FSE and Latillery FDC should monitor inflight readout of SLLR and RED HLZE and be prepared to react to this information with the H & I progress.
 - (6) Expeditions Rendout of Aerial Photography.
- (e) ODSERVATION. Due to the time factor in ordering serial photography through normal channels, steps were taken to rely on the 73rd SAC (Mohewis) in obtaining immediate coverage of "suspected" areas. Their cooperation and professional results were such that a mission was requested, flown and the interpretated information requested by the G-2 was available within 26 hours.
- (b) EVALUATION. Orester utilisation of the 73rd's resources onhances the efficiency of the imagery interpretation section and increases its intelligence community of the 25th Division through securite, complete and timely photographic intelligence, when immagint a coverne is required.
- (c) RECOMMENDATION. Orector use of 73rd SAC (Mohawks) for cerial photography should be made by all units.
 - (7) Debriefing of IN Detainces for CI Information.
- (a) OBSERVATION. Personnel detained by the ITW can contribute to CI effort in obtaining valuable intelligence information in their areas of residence and employment concerning guerrille units and infrastructure.
- (b) EVALUATION AND NECOCCEPTEDATION. Local guarrilles and civil defendants should be interrogated and throughly debriafed concerning local guarrilla activities and infrastructure in their area of knowledgeability. This debriafing period will also present the CI with possible spotting and recruitment of intelligence sources for future was.

- (a) OBSERVATION. This unit for the first time encountered hamlets and villages that the hedge rows (mainly bamboo) were set in a checkerboard fashion. The energy selected positions in the corners of each square.
- (b) EVALUATION. Dunkers were placed under the hedge row, with apertures elmost at ground lovel. Each bunker could support all adjacent bunkers. It was also noted that the hedge rows were thinned out on the outside of the village for better surveliellm co.
- (c) RECOMPENATION. Make more use of hedge rows fro enver and movement.
 - '(3) Sources of Information.
- (a) ODSERVATION AND EVALUATION. It has been noted that the enemy dead have not been thoroughly searched for documents and marks of identification of the KIA's appearance, condition of clothing and equipment.
- (b). RECOTERDATION. Commanders should insure appropriate training and supervision of small units and individuals in methods of searching enomy IW's and KIA's, stressing the importance of reporting the enomy's appearance.
 - (10) Intelligence Readout on POW's.
- (a) CESERVATION AND EVALUATION. The 2/12th Inf cartured several 70W's during the period. In most cases feedback information emaneting from higher headquarters resulting from interrogation of these prisoners were not funneled back to the capturing unit.
- (b) RECOMMENDATION. Unit personnel, especially those directly involved in the capture express high interest in the results of these interrogations. Frompt receipt of interrogation reports in addition to their intelligence value enhance the morrie of members of the conturing unit.
 - (11) Utilization of Hoi Chans.
- (a) IDSERVATION. Often Hoi Chan personnel will be flown in an aircraft, to attempt to point out enemy base cross and troop concentration with negative results, because the Hoi Chan is unable to identify the erec of interest from the air.
- (b) EVALUATION. Many Hoi Chans are terrified by the prospect of air travel. Decause of this fear, the Hoi Chans are distracted from their mission, and avoid looking at the ground.
- (c) MCCCCEDATION. If the Hoi Chan is given an initial familiarisation flight, and given an opportunity to become acclimated to the aircraft, results are much better.
 - (12) Utilization of Hoi Chans.
- (a) OBSERVATION. Many Hoi Chans when evacuated to intelligence personnel have valuable information concerning energy locations, but when their directions are followed, the enemy is not found.
- (b) EVALUATION. Many Vietnamese are very poor at estimating distances. If the person is taken outside and asked to estimate various distances, and given the opportunity to become more correct at distance approximations, and if he is given the opportunity to draw the location on a sand table, and then taken outside to show what distances correspond to distances on the sand table, a much higher incidence of successful exploitation of intelligence will result.
- (c) RECEMBERATION. That Hot Chans be provided mixture as referenced above.

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- (13) Utimention of Hot Cham.
- (a) OBSERVATION. Many times a Hoi Chunh will indicate an area of enemy activity on a map, but it will not be found by U.S. Personnel.
- (b) EVILUATION. Often the Hoi Chenh has only gone to, and returned from the area by one route. If the air or ground party start out with the Hoi Chenh from his point of origin they are much more likely to find the area than if they attempt to approach it from a direction which the Hoi Chanh is unfamiliar.
- (c) RECOMMENDATION. That in using Hoi Chanh's to identify locations, every attempt be made to retrace individual's actual route from point of initiation.

e. Indisting

(1) H109 Howitzore

- (a) ORSERVITION. Emipmont with extensive modification or involving numerous Federal Stock Number changes should be precided by revised parts manuals and a list of modifications that were performed. The lack of repair parts for new equipment increased maintenance problems.
- (b) EVILUATION. The problem area encountered with the M109 Howitzers has been partially corrected by issue of fourth and fifth year production models. The new equipment is functioning properly, but adapons were delivered without row ed TM's or adequate remaining rants.
 - (c) RECOMMENDATION. None
 - (2) Equipment Maintenanco.
- (a) OBSERVATION. The changing of oil, oil filters and the cleaning of air intake, and oil cooler systems under the dusty dry reason environment cannot be over stressed.
- (b) MYALUATION. Extensive operations in dusty conditions continuous to be a major cause of engine failure. Oil samples were taken from a random selection of engines both operational and non-operational. The sediment content of all engines in the non-operational category was excessive. The carbon residue was also high operational category was excessive. The carbon residue was also high in these origines. A letter was published during the period instructing the units to increase the frequency of maintenance of filters and the change of lubricants.
- (c) RECOMPENDATION, (3) units must stress the changing of oil and oil filters and the electing of sir intake and oil cooler systems systems during the dry subson.
- (3) "F rk slide bearing" of the inthony Moder NITA 6,000 pound forklift.
- (a) OPERMUTICAL Conditions where dirt, dust and sand are a problem ruces sitates the operation of the fork slide bearing in a dry state.
- (b) EVILUITION AND RECOMMENDATION. The fork slide bearing is made of mylon and is self lubricating. Formal operating conditions call for GLO lube. However, for conditions where dirt and sand are a problem, bearings should be thoroughly cleaned and operated dry.
 - (4) Disconnector Safety of the 45 chliber pistol.
- (a) OBSERVITION. in abnormally high number of requests for replacement of the disconnector safety of the 45 c-liber pistol

resulted from CM's. This is an immersion that unit armorers are not aware of propor inspection techniques as pertains to the pistol.

- (b) EVILUATION AND TEXTENDATION. Shall arms inspection courses are conducted monthly. Proper inspection recodures will be stressed in future classes on the pistol.
 - (5) Vehicle Haintenance.
 - (a) 0362 VITION. Now vehicles (M113/1).
- (b) EVILUTION. A driver with a new vehicle is more likely to be lax in his maintenance duties. This is due to the fact that no explanation has been given him by his platern leader, plateen sergeant, or maintenance sergeant of why he must watch for new engine defects, loose belts, or track expansion. These are just a few of the problem areas with new vehicles.
- (c) TEMPRENDATION. Insure proper maintenance measures are taken by all drivers and that the drivers are some of all responsibilities.
 - (A) Storme.
 - (a) OBSERVATION. ARLERT and Time Storage.
- (b) EVILUITION. Those small radios and telephones are delicate and he a result of this damage occurs very enally from rough handling. It should be 300 that these sets, when not in use, should be stored in a safe place where men will not or cannot walk on them causing extensive damage. Also, the trading of radios is not advised because each plateon is on a different frequency and as a result personnel regard the radio as importable.
- (c) TECHIZEROLITION. Store fracile equipment in a safe place when not in use to decrease brookens.
 - (7) Resupply.
 - (a) OBSERVATION. Adjustment of corrying loads for individual.
- (b) EVILUATION. One of the battalions onersied in sreas which were a major distance from its main supply source. This condition necessitated a principle reliance on air means for daily resummly. Weather conditions during this period were ideal for this method of resumply.
- (c). RECOMMENDATION. During the coming rains (Monsoon) the officiency of this technique of resupply will be reduced and whits may be required to subsist for langer periods without resupply. With adjustments in individual loads this problem can be reduced to some extent.
 - f. Crnamization. Bone
 - g. Other.
 - (1) Use of Palping Hand.
- (n) OBCERNATION. Rice and other food commodities exptured from the enemy can be profitably used within the Helping Hand Project.
- (b) EVILUATION. Explured rice and other food correctition stored at Helping Hand were an important source of sustenance and measureably assisted in feeding refugees during the VC TET Offensive. Idditionally, the salvage lumber stockpiled at Helping Hand has been used extensively by the RE/IF, ANVN and civilians as a source of building material.
- (c) PECCHURO TON. Contured rice and foodstuffs should be executed for fiture one in civic affine and solvace lumbor chould be

29

Task organisation for the 25th Infantry Division for the period 1
February to 30 April 1968 is listed below. This task organization reflects the general organisation of the division for the reporting period and does not take into account the frequent shifting of manuser
battalions and elements of division combat support units between brigades
and task forces to meet a given tactical situation. Such adjustments
in task organization are reflected in the Combat Operations After Action
Reports included as TABS B, C, D and E to this report.

25th Infantry Division Troops

Headquarters and Headquarters Company, 25th Infantry Division 27th Administration Company 25th Aviation Battalion 3rd Squadrom; With Cavalry 3rd Squadron, 17th Cavalry A5th Engineer Bettalion 125th Signal Battalion 27th Military Police Company 18th Military History Dotachment 9th Cheed cal Detachment 15th PI Detachment 20th PI Detachment 25th MI Detachment 32nd Worther Detachment, 5th Soundron 341st Avistion Detachment 390th Quartermaster Detachment 2nd Civil Affairs Company 6th Battalion, 77th Artillery Battery B, 5th Battalion, 2nd irtillery Company F, 50th Infantry 38th Sout Dog Platoon 44th Scout Dog Pletoon

ist Infantry Brigade Troops

Herdquarters and Headquarters Company, 1st Brigade 14th Battalion, 23rd Infantry (Mech)
2nd Battalion, 14th Infantry
4th Battalion, 9th Infantry
2nd Battalion, 34th Armor

2nd Infantry Brigade Troops

Headquarters and Headquarters Company, 2nd Brigade jet Buttalion, 5th Infantry (Mech) jet Buttalion, 27th Infantry 2nd Buttalion, 27th Infantry

3rd Infantry Brigade Troops

کمدن

Headquarters and Headquarters Company, 3rd Brigsle
2nd Pettalien, 22nd Infantry
2nd Buttalien, 12th Infantry

Division Artillery Troops

Headquarters and Headquarters Company, DIVARTY
1et Bettalion, 6th Artillery
7th Bettalion, 19th Artillery
3rd Bettalion, 19th Artillery

Headquarters and Headquarters Company, DISCON 25th Medical Bettalior. 25th Supply and Transportation Battalion 725th Maintenance Bettalion

199th Light Infantry Brigade (OFOUN to 25th Infantry Division 31 March to 9 April)

Headquarters and Headquarters Company, 199th Infantry Brigade 3rd Battalion; 7th Infantry 4th Battalion, 12th Infantry

30 J.s

- (2) Trestment of Plague.
- (a) OBSERVATION. The reaction to the recent Plague outbreak was unsatisfactory.
- (b) EVALUATION. A high incidence of Flague was evidenced in TAY NIMI Province during the reported period. GVN/CORDS did not have sufficient vaccine on hand to conduct an immediate immodulation program. Stockpiles of insecticide powder were not available for immediate use. Reaction to the outbreak by preventive health teams should have occurred sooner.
- (c) OBSERVATION: Frior planning and anticipation of the round rance of Flague should be effected. Bufficient vaccines and insecticide powder should be stockpiled for immediate use.
- 3. (C) READQUARTERS, DEPARTMENT OF THE ARMY SURVEY INFORMATION. TACTICAL COVER AND CONCEALMENT.

Several examples are available to illustrate tactical cover and concealment techniques used within this division during the reporting period.

The 3rd Battalion, 22rd Infantry recently placed into position a company ambush patrol in such a way to deliberately compromise its position and draw enemy attention to its location. Once inserted, the ambush patrol was directed to simulate an ambush by fire and thereby draw the attention of enemy troops in the vicinity. When this action was commenced and underway, a second company size ambush patrol was placed into a position that was considered more lucrative. The insertion of this ambush patrol went entirely undetected due to the enemies preoccupation with the fire being delivered by the decay unit. When the second ambush patrol was in position, the decay ambush patrol was successfully extracted. The 3rd Battalion, 22rd Infantry reports using those tactics on three separate occasions during the reporting period, each time in a successful manner.

The use of smoke delivered by halicopters has been successfully used within this division to cover the extraction of units pinned down by enemy fire in open positions. In such instances smoke ships are called in to lay down a screen between enemy firing positions and the friendly unit. With the observation of the enemy on his field of fire obscured, successful withdrawal of units, their casualties and equipment has been accomplished. Smoke has also been used on a limited basis within the division to cover the sivence on divisional units on enemy objectives.

The use of cover afforded by darkness has come in for increased emphasis and use within the division. The objective of taking the might away from the enemy has been successfully accomplished, LT OL Boy K. Flint, Commanding Officer, 3rd Battalion, 22nd Infantry and LT OL Glenn K. Otis, Commanding Officer, 3rd Squadron, 4th Cavalry have been extremely successful in training their units for might ambushing operations and have been executing these ambushes with regularity. The tactics generally involve the movement of ambush patrols under cover of darkness to predetermine ambush locations, execution of an ambush and movement of a unit uniter. cover of derkness to a predetermined alternate ambush site. It has been proven that with the proper training to instill confidence in his ability as a night fighter, the 25th Infantry Division soldier is equal to or superior to the enemy as a might fighter. LT OL Otis and LT OL Flint have prepared papers and presentations in their units night fighting activities. Copies of these papers are now in the process of being forwarded to the Office of the Chief of Military History for record purposes. In soltion, the 1st

considerably for night ambushing operations along avenues of approach from the west into the Saigon area. A Smell Unit After Action Interview Report (audio tape) on one such ambush conducted by the battalion's Reconnaissance Platoon has been recently forwarded to the Office of the Chief of Military History. The report provides a complete description of the platoon's operation under the cover of darkness specifying deceptive actions taken to conceal the location of the ambush site.

FOR THE CONCLOSER:

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4th Cavalry.	
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AVFBC-RE-H (12 May 68) let Ind SUBJECT: Operational Report for Quarterly Period Ending 30 April 1968 (ECS CSFOR-65) (BC)

DA, HQ II FFORCEV, APO San Francisco 96266 31 MAY 1968

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D.C. 20310

1. Subject report is forwarded.

2. This command has reviewed the attached Operational Report-Lessons Learned of the 25th Infantry Division and concurs with it.

FOR THE COMMANDER:

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AVHGC-DST (12 May 68) 2d Ind (U) CPT Arnold/ms/LBN 4485 SUBJECT: Operational Report for Quarterly Period Ending 30 April 1968 (RCS CSFOR-65) (BC)

HEADQUARTERS, US ARMY VIETNAM, APO San Francisco 96375 7 JUN 1968

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT, APO 96558

- 1. This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 30 April 1968 from Headquarters, 25th Infantry Division as indorsed.
- 2. Concur with report as submitted.

FOR THE COMMANDER:

C. S. NAKATSUKASA Captain, AGC, Assistant Adjutant General

Copies furnished: HQ, II FFORCEV HQ, 25th Inf Div GPOP-DT (12 May 68) (U) 3d Ind Operational Report of HQ, 25th Inf Div for Feriod Ending SUBJECT: 30 April 1968, RCS CSFOR-65 (R1)

21 JUN 1968

HQ, US Army, Pacific, APO San Francisco 96558

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding indorsements and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:

C.L. SHORT CPT, AGC Asst AG

Ochlack

DEPARTMENT OF THE ARMI HEADQUARTERS 2D BRIGADE, 25TH INFANTHY DIVISION APO 96225

AVDCSB-C

06 May 1968

SUBJECT: Operational Report of 2d Bde, 25th Infantry Division, for period ending 30 April 1968, Reports Control Symbol CS PCR 65.

Commanding General 25th Infantry Division ATTN: Division Historian APO 96225

- 1. Personnel: Daily requirements imposed by combat conditions often preclude accomplishment of necessary preventive functions. Required immunizations are frequently delayed and sometimes not done. Normally, dental examinations and treatment, excluding emergencies, are done when men are in base camp. Thus, minor defects become major ones before treatment is administered. To remedy this situation, this brigade has established a system which insures systematic dental care for men in the battalion. Complete platoons are rotated from the line to the rear for required immunizations and dental examinations. The platoon moves to the rear on the morning resupply run and returns to the field on the afternoon resupply convoy. Thus, it is back with its parent unit within 12 hours, and in sufficient time to plan for, and participate in, night operations.
- 2. Operations: During night activities near populated areas frequently the time factor for illumination clearance extends beyond a reasonable limit. Hand thrown trip flares have proven very successful for illumination of the kill zone. The proven very successful for illumination of the kill zone, thereby flares can be thrown to the back side of the kill zone, thereby lighting the enemy without showing the ambush patrol as ordinary flares do. A note should be made that personnel should be instructed in safety about the flare, because it does not have a delay type fuse. Trip flares are also a good method of showing the front trace of friendly forces for an airstrike at night.
- 3. Training and Organization: Covered by darkness and with a good percentage of our men shooting too high, too many VC/NVa caught in ambushes are able to slip away. To make ambush patrols more effective, organic units now send one portable flame thrower from the flame platoon with each ambush patrol. Used on ambushes, the flame thrower can serve three purposes. If sprayed in the kill zone immediately after the initial burst of fire, flame will insure 100% kill in that

Secondly, flame directed into depressions will both illuminate the target and force the Viet Cong who have taken cover to rise and run, framing them against the light background and making thom good targets for aimed small arms and automatic weapons fire. Finally, flame can serve as an equalizer when an ambush patrol finds itself facing a numerically superior force.

4. Intelligence: None

5. Logistics: a. The aiming post lights for four point two inch nortars have no remote control switch. The lights must either burn all night or be turned on individually for each fire mission. Burning the lights continually uses Bk30 batteries, which are in short supply, too rapidly. Aiming post lights can be wired to a BA-200/v battery with a switch . that can be turned on and off from the mortar position with little difficulty. These batteries will last approximately one month if used only when firing a mission.

b. Delays in transportation and the extreme heat has caused ice to melt and perishable goods to spoil before they can reach the forward areas. A conex container can be lined with wood and used for transportation and temporary storage of ice and porishable foods. The conex can be placed on a truck for movement to the pickup zone, air lifted to the field location, and returned on a later Might.

6. Other: None

FOR THE CONMINDER:

LEN J. MC LENDON

Major, Infantry

Adjutant

DEP. ATTICANT OF The LACEY HEAD VIATTED, 25TH INF. ATT DIVISION SUPPORT COMMAND APO SON Francisco 96225

MVJCoFT-C

2 Nay 1968

SULJ_Cr: Operational Report or 25th infantry Division Support Command for period ending 31 April 1968, AVDCSPT-C

Commanding General 25th Infantry Division ATIN: AVDCDH APO 96225

1. Section 1. Operation: deputicant activities.

- a. 25th Division Support Command
- (1) This reporting period was marked by increased enemy activity during the TET offensive against American and South Vietnamese base camps and lines of communication. DISCOM headquarters elements and subordinate units continued to operate primarily from Cu Ohi, Dau Tieng and Tay Winh in support of divisional and non-divisional elements. Early in February support elements at Katum were withdrawn and due to the heavy support required for operations around Saigon, an 'FSE was established at Tan Son Nhut Air Base.
- (2) This FSE location, know as "Conex City", handled all classes of supplies issued on a daily basis using supply point distribution to support almost two brigades. Slass I stockage included a capability of freeze and chill reefers for perishables, and dry storage for one day of "A" rations and five days of "C" rations. Ice was procused by commercial contract while potable water was made available through the Air Force. Class III products were issued using bulk refueling methods. One 5,000 gallon Diesel tanker provided the main POL support supplemeated, by drum products of MOCAS and DIESEL for aerial "hook out" to the forward tactical locations. Class V was requested by all maneuver and Div Arty units through DAO at Cu Chi and delivered by thru-put operations to Conex City or dropped off at Fire Support Bases along the MSR, Route 1, from Saigon to Ca Chi. Limited Class II and IV was provided at Great City, primarily DX of TA 50-901 items and barrier materials. A maintenance contact team consisting of communication, armament and vehicular specialists provided direct support not only to all maneuver elements but elso to all convoy traffic processed through the trailer

AVICOPT-C

Operational Report or 25th Infantry Division Support Command SUBJ_CI: for period ending 31 April 1968, AVDCULT-C

transfer point maintained at Conex City. Other services provided included & both and shower unit, Pa, beer and sods pick-up, and commercial and Un laundry.

- (3) Operation cuyet Thing (Resolve to Min) continued through Earch and early April, requiring increased support from Conex City to divisional units and the 3d squadron 11th aromored Cavalry degiment which were engaged in cleaning out the VC/NVA rocket belt threatening fan son Whut ir Bese and Sigon.
- F_Y(4) Through most of april, the requirement for heavy support shifted to bu Chi and Dau Tieng in support of Toan Thang (Complete Victory) and its major actions, round Trang lang and the Lichelin Plantation lar Zone "C" area.

b. 25th Medical Bettalion

- (1) At the begining of this reporting period, the battalion was participating in Operation Yellowstone. On 8 February, Company D, which was derloyed to betum in support of the operation, returned to Tay Ninh base camp support there. On 28 ierch 68, this battelion received a committment to send an emergency medical team to a northern position to treat and evacuate casualties incurred by a Special Forces -CIUG element, the notification was received and within one hour, men end interials were ready to be placed on a helicopter. The team consisted of fourteen medics and two Officers, which included one doctor and one usC Officer. supplies were taken in sufficient quantities to troct 100 patients with virious injuries. During this two day operation, 6 US .IA and 29 ClDG .I. plus 14 ClDG ila were treated and evacuated. The one outstanding problem the team faced was the lack of a radio and operator. The air Force air strip operator was able to help the term to a limited degree with his radio in getting a dustoff. the necessity of having a uniform emergency medical team for deployment of very short notice had been established, a plan was for ulated and ucde apart of this unit's Tactical SUP. This appendix to the SUP is attached as inclosure 1.
 - (2) Throughout the reporting period, this battalion supported division units with medical service and supplies. In addition, nondivision units were supported with medical supplies.
 - (a) Medical totals:
 - 1. Patients seen 11,279
 - 2. Disease 7,844

35

SUBJECT: Operational Report or 25th Infantry Division Support Command for period ending 31 April 1968, AVUCSPT-C

- b. Hon-Battle injuries 2,031
- c. 1 kHz 1,414
- 2. Lb tests 9,516
- 3. Immunizations 11,516
- 4. Prescriptions filled 9,531
- (b) Dentil Patients seen:
- 1. Dental Examinations 7,564
- 2. Other (extrictions, etc.) 12, 245
- (c) Supply and Service:
- 1. line items issued 6,892
- 2. Short tonnage total 34 short tons
- 3. www.f.f line items issued 1,135
- 4. Bulk pharmacy items issued 1,876 work units
- 5. Lyendasses ordered (parts) 324
- 6. laintenance work orders received 30
- (n) Work orders completed 17
- (b) Nork orders exciting parts 13
 - c. 25th Supply and Transport Battalion:
- (1) At the teginning of this reporting period, the TET offensive was launched during openation Scritoga. As previously mentioned, a logistical support base was established at Ten. Son Nhut dir base. The supply and Transport Dattalion contributed to Conex City with one officer and 25 enlisted men. Support rendered by this battalion is listed as follows:
 - (a) Class I

2 lux 1968

AVUCSPI-C

SUBJECT: Operational Report or 25th Infantry Division Support Command for period ending 31 april 1968, AVUCSFT-C

Personnel - 6

Ecuipment - 2 reefer boxes, l forklift

Ice - contract local firm in Scigon - 15,000 lbs

Rations - two "A" retions and one "C" ration per day.

(b) Class II

Personnel - 3 (clso Class IV)

US point - 20 items

(c) Class III

Personnel - 1

Package products - 2 days

1 - 5,000 gallon diesel tanker

1 - 5,000 gallon moges tanker

(d) Class IV

Limited berrier meterial, PSP and anadbags

(e) libbile PX

Personnel - 1

Beer and soda sales, and toilet articles - \$600.00 per day.

(f) Shower point

Personnel - 2 - approximately 150 showers per day. Throughout Operations services and Quyet Thang, inter-service cooperation between hir Force and army units eliminated many potential problems.

(2) Throughout the reporting period, Sal maintained its forward location at New Tieng in addition to Cu Chi. Total supply operations by SaT Bn for the division are as follow:

SULJECT: Operational Leport or 25th Infantry Division Support Command for region ending 31 April 1968, AVDCSFI-C



- (a) Class I Supply
- 1. Status A Rations C Hations
- a. Stockege objective (days) Cu Chi 5 10

Deu Tieng 5 10

b. On Hend (days) Cu Chi 4 10.7

Dru Heng 4 20

- 2. Fresh fruits and vegetables were received from Class I Issue Point, Seigon.
 - a. Feb 222,035 lbs
 - b. har 220,767 lbs
 - c. Apr 268,618
 - 1. Ice Creen
 - A. Cycle_of issues four times per week
 - b. Gallons per week from Cu Chi 487
 - c. Gellons per week from unigon 863
 - d. Gallons per week from Dau Tieng 266
 - 4. Ice Issue
 - a. Average amount of ice issued daily
 - b. Potable Dau Tieng 14,000 lbs
 - c. Potable Cu Chi 59,400 lbs
 - d. Mon-potable 40,000 lbs
 - (b) Class II and IV

Operational Report of 25th Infantry Division Support Command الكدلوران for period ending 31 april 1968, AVUUSPI-C

1.	additions	tc	ىتد.م	during	Quarter	Cu	Chi -	3,	345
						Dau	Tieng	•	38

Total lines of LSL 2.

Cu Chi - 4,782

Dau Tieng - 191

(c)	Class	III (consumption	n rates - gallons) Daily	Quarterly
1.	HUGAS	Cu Chi.	10,348	931,300
		Dau Tien	4,280	392,470
2.	DI	Cu Cini	19,544	1,758,635
		Dau Tieng	3,953	355,785
2.	JP-4	Cu Chi.	36,000	3,240,000
		Dau Tieng	6,887	619,900
4.	AVGAS	Cu Chi	1,942	174,860
		Dau 'fleng	281	25,915

(d) Services

- Contract Laundry (bundles) Dau Tieng 45,000
- (d. bath unit 2.
- Total snowers field (Cu Chi) 10,226 Daily average - field (Cu Chi) -114
- Total showers field (Dru Tieng) 247 Deily average - field (Dau Tieng) - 21
- Graves Registration 3.
- Deceased US personnel during quarter Cu Chi - 448 (as of 2400 hrs 30 Apr 68)

AVDCSPT-C

2 hey 1968

SUSJ.CT: Operational Report of 25th Infantry Division Support Command for period ending 31 April 1968, AVDCSPT-C

b. Deceased it in personnel processed during quarter

Cu Chi - 103 (cs of 2400 hrs 30 Apr 68)

Dcu Tieng - 0 (as of 2400 hrs 30 Apr 68)

4. Mater resupply to Cu Chi base caup users - daily average 45,000 gallons.

5. Due Hoa - Mefuel Facility

c. JP-4

Daily - 3,978

Quarterly - 358,031

b. AlGui

Daily - 210

Quarterly - 18,900

(e) Transportation

1. Milenge driven

a. Total

Cu Chi - 8,997

Day Mong - 2,060

b. .. verage daily Cu Chi - 99.9

Dau Tieng - 40.0

2. Troops moved by convoy

a. Total

Cu Chi - 12,600

b. Average daily Cu Chi - 140

Dau Tieng - 0

(3) During the reporting period, the Like was closed for a number of days in February which presented several problems on Class III supply. It became necessary to schedule combat assential air lifts to provide the required quantities of product to the customer. During harch and april the Like was open and resupply from 64th Queens very satisfactory. A problem was also encountered in resupplying froward elements at Day flong and the rearm and refuel point at Day Hoa.

2 lky 1968

SUBJ.CT: Operational Report of 25th Infantry Division Support Command for period ending 31 April 1968, AVUCSPT-C

This problem resulted not from a lack of product but from a lack of organic transportation.

d. 725th ...intenance Buttalion

- (1) During Operations Scrato and Luyet Thing, Comes City was in operation. To provide maintenance support to the field trains, it was necessary to have a maintenance term located at Discon (Fwd) at Comex City. PLL items and fringe itmes were requisitioned through normal supply channels. If an item of equipment was dead lined, the needed part was requisitioned from Hadquarters and A Co, 725th Maintenance Sattalion. A special UlC was assigned to the team to expedite the requested parts. The reintenance term consisted of one Officer and seven enlisted men.
- (2) During the reporting period, the following jobs were completed by this battalion.

•	FEU	أسدا	.Fa	L ola
Wheel Vehciles	245	380	421	1046
Track Vehicles	150	220	111	481
Small Arms	927	1059	1082	3068
Artillery	170	144	98	412
Chemical	53	92	80	225
Refrigeration	29	14	14	57
Algineer	173	247	376	7 96
Signal	2283	2840	2588	7711
Pire Control	170	235	246	651
Office linchine	s 121	240	179	540
Aircraft	235	288	246	769
TOTAL	4,556	5,749	5,441	15,756

AVDCSFT-C

2 Nov 1968 SULJECT: Operational Report of 25th Infantry Division Support Command for period ending 31 April 1968, AVUCUFI-C

- (3) Throughout the reporting period, the mainten-nce and supply mission of thus bett: how has been influenced by the following factors:
 - (a) Repair parts availability
 - (b) Geographical location (High temperature and dust)
- (c) Extunsive and prolonged operations by maneuver elements of the division and transportation problems due to Tal offensive.
 - (d) Lack of proper maintenance at the organizational level.
 - e. Division Transportation Office
- (1) Highway continues to be the primary mode of transportation for the resupply of the dicismion base comps. Throughout this reporting period, due to the Tal offensive, no commercial vehicles from the shell Oll Company, Philos Ford, or Equipment Inc. have delivered products to the Cu Chi Ikse Camp. The movements Control Center, Scigon Support Command states the commercial trucks are fully utilized in port clearance but in addition to this, the commercial contractors refuse to transport cargo between long Jann and Cu Chi without an increased premium.
- (2) Following is a breakdown of regular resupply convoys operated in the division area:
 - (a) Cu Chi Srigon

lio d	Convoys	lat log Cond	25th Div & attached with
Filit Inil Pil	93 186 180	1315 3249 3846	2998 4376 3627
Will	459	6:10	11001
(5)	ocigon - Cu	Chi - Tay Linh	
. نسم	44,	2947	1898

2 lay 1968 AVDCSPI-C SUDJUCT: Operations deport of 25th Infantry Division Support Command

DODUZOI.	for period endi	ng 31 april 1968, a/i	OCS. T—C
1 . ,	No of convoys	lst log Comd 4322	25th Div i Attached waits 1904
had to	61	4760	2094
i.FH	0,1	4100	
TUTAL	166	12029	5896
(c)	Dau Tieng - Tay	Ninh	
en tran	10		1396
Füß	42		1620
ोजिस राज	46		2108
P.3	50		
Tur. 13	138	•	5124
(d)	Cu Chi Duc Hoa		
	•		0
Fie	0	·	68
اينيا	14		237
i.Pk	24		
TU15	38		305
(3)	Special airlift	deca concerning USAF	support is as follows:
ionth	Cargo (tons)	Troops	Operation
-	2.400	10909	14/A
نىنF	1890	10727	N/A
innel	1209	11787	n/A
nisl	90	11(0)	•
Tor. Lo	3189	41433	N/A
(4)	Division laggage	Section:	
Month	service	Pieces	:.ei;ht
		1011	78740
Figure	758		251000
זעעל	1950	2895	178750
1.PH	14.73	2028	210170

5934

TUI. Lo

4173

508490

SUbJ_CT: Operational Report of 25th Infantry Division Support Colorend for period ending 31 April 1968, AVOCOLI-C

- f. Division ammunition Office:
- (1) Status at end of quarter 704 tons on hand
- (2) lesues during quarters:

FLB	Total Tons 3067	Tons/Day 105.76
leist	2680	86.45
aPR	2924	97.47

- (3) Average for quarter (tons/day) 96.56
- Section 2. Lessons Learned: Communder's Observations, Evaluations and Recommendations
 - a. Personnel: None
 - b. Operations: kone
 - c. 'fraining: None
 - d. Intelligence: kone
 - e. logistics:
 - (1) H109 Howitzers
- (a) Obs. WATTON: Equipment with extensive modification or involving numerous Federal Stock Number changes should be preceded by revised parts manuals and a list of modifications that were performed. The lack of repair parts for new equipment increased maintenance problems.
- (b) William. The problem area encountered with the 1109 Howitzers has been partially corrected by issue of fourth and fifth year production models. The new ecompment is functioning properly, but weapons were delivered othout revised This or adequate repair parts.
 - (2) Souipment Mintenance
- (a) UBSadVaTION: The changing of oil, oil filters and the cleaning of sir intake and oil cooler systems under the dusty dry season environment can not be over stressed.

- (b) WILLIAM: Extensive operations in dusty conditions continues to be a major cause of engine failure. "I samples were taken from a random selection: of engines both operational and non-operational. The sediment content of all engines in the non-operational category was excessive. The carbon residue contint was elso high in the these engines. A letter was published during the period instructing the units to increase the frequency of maintinance of filters and the change of lubricants.
- (3) "Fork Slide bearing" of the anthony Hodel hill 6,000 pound forklift.
- (a) UBSERVATION: Conditions where dirt, dust, and send are a problem necessitates the operation of the fork slide bearing in a dry state.
 - (b) Willia Trok: The fork slide bearing is made of mylon and is self lubricating. Normal operating conditions call for GAA lube. However, for conditions where dirt and sand ere a problem, becrings should be theroughly cleaned and open ted dry.
 - (4) Disconnector be fety of the 45 coliber pistol.
 - (a) OBSERVATION: un abnormally high number of requests for replicement of the disconnector safety of the 45 ciliber pistol have been received in recent months. The majority of these requests resulted from CMMI's. This is an indication that unit armorers are not aware of proper inspection techniques as pertains to the pistol.
 - (b) LV.LU.TION: Small arms inspection courses are conducted monthly. Proper inspection procedures will be stressed in future classes on the pistol.
 - f. Organization: None
 - g. Other: None

J. R. idulimati Jr.

CUL. CL Commanding G-1 ORLL REPORT

6 May 1968

ADMINISTRATION.

- (1) Personnel. During the past quarter, the personnel posture of the division has remained at a fairly constant level. The assigned EM strength is about 99.7% of the authorized strength. The shortage of Infantry Captains and NOCs continue to be a problem. With the advent of receiving the "instant NCOs" we hope the problem to be alleviated but not immediately. For approximately one month during the quarter there was a shortage of mess personnel. This shortage of mess personnel has been alleviated by enough replacements.
 - (2) Key Gains/Losses WITHDRAWN, HQS, DA
 - (3) Strength as of 30 April 1968:

(a)	Assigned Units	OFF	<u>wo</u>	<u>em</u>	ACG
	AUTH ASGD PDY	1049 1027 1003	135 154 145	15679 15932 15714	16863 17113 16862
(b)	Attached Units	OFF	MO	EM	ACG
	AUTH ASGD PDY	48 39 38	3 2 3	545 491 477	596 532 518
(4)	LOSSES (1 Feb - 30 Apr 68)			,	
		OFF	MO	<u>em</u>	ACG
	KHA/DOW WHA MHA NBD NBI	OFF 34 84 0 1 1	WO 0 4 0 0 0	486 1553 0 17 33	520 1641 0 18 34
	wha Mha NBD	34 84 0 1	0 4 0 0	486 1553 0 17	520 1641 0 18
(5)	WHA MHA NBD NBI	34 84 0 1 1	0 4 0 0 0	486 1553 0 17 33	520 1641 0 18 34

5965 50 364

> DOWNGRADED AT 3 YEAR INTERVALS; DECLASSIFIED AFTER 12 YEARS. DOD DIR 5200.10

6379

DEPARTMENT OF THE JUMY HEADQUARTERS, 25TH INF/NTRY DIVISION APO San Francisco 96225

5 Hay 1968

AVDCCA

SUBJECT: Operational Report for Quarterly Period Ending 30 April 1968 (RCS CSFOR - 65) (R-1)

Commanding General 25th Infantry Division ATTN: Division Historian APO 96225

- I. Section 1, Operations: Significant Activities.
 - A. Revolutionary Development.
- 1. No significant changes occurred concerning the placement or organization of the Revolutionary Development cadre throughout the TAOI. Although the majority of the teams were withdrawn from assigned hamlets into District headquarters and assisted in fighting against the VC during the TET Offensive, as security increased they were again deployed into the assigned hamlets. Several of the teams were effectively used to control and operate refugee comps in Hoc Mon area. The teams are now assisting in the CVN Civil Recovery Program. They are building homes and accomplishing other projects in an effort to return the situation to normal.
- 2. Shown below is information extracted from the Hamlet Evaluation System comparing January 1968 with February 1968. It describes in general terms the effects of the TET Offensive on the pacification effort. The numbers shown in paraenthesis under hamlet category depict change in hamlet status that occurred from January to February (l.e. In January there were 67 B category hamlets in the ThoI: in February 42, or minus 15.) The February evaluation was prefaced with the statement that its validity could not be considered realistic in all cases as complete evaluations could not be made by District Advisors because of lack of security.

AVDCCA

SUBJECT: Operational Report for Quarterly Period Ending 30 April

1968 (RCS CSFOR - 65) (R-1)

TAOI HES FEBRUARY 1968

HAMLET CATEGORY	NUMBER OF HAMLETS	CCPULATION	POPULATION CHANCE
A	0	0	0
В.,	42 (-15)	172,567 (19.1%) -40,018
c	96 (-13)	222,544 (39.1%	25,299
D	72 (+15)	126,665 (22.2%	+43,875
E	17 (+ 9)	18,147 (3.1%	+10,820
VC	98 (- 5)	75,992 (13.3%)	204
ABANDONED	48 (+ 9)		
NON HAMLET	. mar a mar mana , as a mana manamanda sa mar a mar	12,133 (2.1%	
TOTAL	373	568,048	-10,826

B. Civic Action

- 1. The only significant change in the organizational structure occured when the five AA Platoons from 2nd Civil Affairs Commany were detached from the control of the 25th Infantry Division. The platoons continue to work in essentially the same areas through the TAOI, although they are now under the control of the respective Province Senior Advisors.
- 2. As result of the VC mem Offensive in early February and subsequent combat operations, normal civ. action programs were discontinued and efforts redirected to support the GVN Civil Recovery Program. Considerable disruption of the civilian populous and damage to property necessitated this change.
- In response to the guidance issued from the GVN Civil Recevery commission and higher headquarters, the division deduced missions and established areas of priority for assistance. The priorities were established as follows:
- (1) Provide emergency medical care to the extent medical supplies, facilities and personnel permit.
 - (2) Fromide food, elething and abolton to the destitute.

5

- (3) Restore essential public facilities to include roads, wells, medical facilities, markets and administrative facilities to useable status.
- b. Throughout the month of February, the division reacted to assist in the areas of most ritical need based on the damage estimates available. All activities in support of the recovery program, except for emergency medical care, were coordinated thru district/province advisors. G-5 was established as the control center and directed the distribution of all commodities, equipment and services.
- c. The following is a brief general description of the situation in each of the provinces in the TAOI during the last quarter.

(1) Tay Ninh.

- (a) In Tay Ninh Province, the VC attacked the MACV Advisory compound on 15 February and then withdrew to prepare defense positions in Long My hamlet XT2946. The hamlet sustained considerable damage before necessary military pressure evicted the VC from the area. It was estimated that 2,000 people were left homeless as result of the combat operations. The division provided emergency medical treatment and food to these refugees immediately following the attack. Salvage tents were provided for temporary shelter. The Province Chief continued the relief activities in that area and reacted to the needs of the people on a timely basis. 10 sheets of tin roofing, 10 bags of cement and 5,000\$VN was provided to each family as standard allowance from GVN. At the end of the month a great deal of the damage was repaired.
- (b) Additionally, in Tay Ninh a high incidence of plague was reported. The outbreak was located generally in Tay Ninh City and in the populated area along Highway 22 to the south. The division supported an innoculation and an insecticide dusting program in that area. Over 16,000 people were innoculated during the month and the spread of the disease was held in check.
- (c) During the month of March it was determined that 354 homes had been destroyed in Long My Hamlet X72948 of Phu Khuong District. An estimated 90% of the people had completed the reconstruction or repair of their homes in that area by the end of the month. The timer areas sustained damage as result of further combat operations against the VC. Damage to Phuoc Tan, X70143, of Phuoc Ninh District was incurred during the first part of the month. The village is a trading center and many of the homes destroyed had provided only transient type accommodations and were not of great value. It was determined that a total of 450 homes were destroyed, of which approximately 200 provided

SUBJECT: Operational Report for Quarterly Period Ending 30 April

1968 (RCS CSFOR - 65) (R-1)

only temporary shelter as just described. GVN is recognizing only permanent home for reconstruction and allowance of the monetary payment and tin/cement. At the end of the month it was reported that approximately 40% of the families had received the materials from GVN. Transportation and security created a problem and lst Bde was asked to provide assistance in transporting cement to Phuoc Tan.

- (d) Additionally Ben Cao XT2330 in Hieu Thien District suffered damage and 216 homes were reported to be destroyed. Again, Tay Ninh Province was able to react to the needs of the people and little assistance was required from the division. The materials were distributed on a timely basis and rebuilding was underway immediately.
- (e) In April, the rebuilding continued and the remaining families received the commodity assistance from the GVN. Let Bde provided a number of CH47 sorties to transport cement into Phuoc Tan, eliminating the transportation problem. Over all, little assistance was given to Tay Ninh Province in support of the resovery program by the division because the provincial government worked well and did not require the help. Civic action/MEDCAP programs continued as normal in other areas as security was not a great problem and the damage to the civilians as result of the cembat operations was restricted to only three areas.

(2) Binh Duong

- under attack during the first part of February. Considerable destruction to public facilities and governmental offices resulted in Dau Tieng. Over 150 RF/PF dependents and civilians were reported to be homeless. 3rd Bde rendered immediate relief in the form of blankets, clothing, food and nedical attention. Heavy engineer equipment was provided to clear debris and rubble from streets and burned out areas to facilitate rebuilding. GVN was not able to provide building materials to the refugees and the majority of the assistance is being supplied from the 3rd Bde. GVN officials were forced to leave Dau Tieng as result of the assassination of the village council chairman, death of one of the hamlet chiefs and unsuccessful attempts on the lives of several of the other leaders. This left the area little GVN representation with the exception of the District Chief who remained.
- (b) Phu Hoa District also suffered extensive damage at the VC occupied many of the populated areas and considerable damage was caused in the ensuing combat operations. Hany of the civilians evacuated the area to more secure locations. It was initially estimated that 1,000 refugee families were created and one hamlet, Tan Hoa XT7014, was completely destroyed. The division found it necessary to cirlift a MEDCAP 'ean and food commodities into the advisory compound at Phu Hoa Dong to assist in the relief of the people. No accurate damage accessments were made due to



the general lack of security in the district.

- (c) Additionally, during the month of February the division responded to the request of Binh Duong Province officials for assistance to the Provincial Hospital in Phu Cuong. Large numbers of people came into Phu Cuong seeking refugee and medical attention which over taxed existing facilities. The division provided necessary medical supplies and food commodities to the hospital which assisted in the care of these people.
- (d) In March, conditions remained almost the same in both Tri Tam and Phu Hoa Districts. Accurate damages were tabulated in Dau Tieng (XT4947) and it was reported that 18 PF homes and 64 civilian homes had been destroyed. Although assistance continues to be provided, it was limited because necessary materials at the time were not available in the supply system to support the rebuilding effort. The governmental official returned and reestablished the village council and other governmental agencies became operational again. The Census grievance office, Viotnames Information office and several other buildings were completely destroyed and work was started to put them back into useable status.
- (e) In Phu Hoa, the general situation recained fluid. The initial estimate of 1,000 homes being destroyed was confirmed. Cement, tin or monetary payments were not distributed as many of the people had not returned to the area. A general lack of security and freedom of movement complicated the rebuilding problem. MEDCAP teams and food were supplied to Phu Hoa Dong on several occasions during the month. Approximately 4,000 pounds of food commodities, the predominant amount being captured rice, was flown into Phu Hoa Dong. on each occassion.
- (f) During the month of April, civic action programs made progress in Dau Tieng. Work continued on reconstructing the VIS building and the Census Grievance office. Other civic action projects continued to progress also. Five additional classrooms were added onto the public high school and rebuilding of the PF housing area was supported with material and heavy engineer equipment. The homes, when completed will have living quarters as well as defensive fighting positions. A cerm and defensive wire will surround the entire housing area.
- (g) In Phu Hoa District, material assistance was made available from GVN. The division provided considerable transportation assets to move cement from Saigon into the areas selected for rebuilding. Additionally, DISCOM has organized a provisional work force which is assisting in the distribution of supplementary lumber packets. Each packet will construct a 10' x 16' frame house when married up with the cement and tin provided by Province. Homes are initially being constructed in the Trung An area XT7515. It was reported at the end of the month

that 80 homes had been constructed and sufficient lumber was prepositioned at the site to construct an additional 122 homes. Present plans call for the homes that were destroyed in the lan Than Dong area to rebuilt next and then depending on the district officials, work will proceed into the Paris Tan Qui and Phu Hoa Dong Village. GVN is closely supervising the rebuilding program. The work is being accomplished on a self help basis with the assistance provided by RD cadre/RF/PF/ARVN. The number of homes that were planned for reconstruction has been retabulated at slightly less than the 1,000 originally estimated. The people are returning into the area and are very appreciative of the assistance being provided.

(3) Hau Nghia

- (a) In Hau Nghia Province, hardest hit areas were in Cu Chi District. The district headquarters in Tan An Hoi, XT6312, came under ground attack in early February and the VC occupied the village for a period of time. Considerable damage was sustained in the RF/PF dependent area, the district headquarters, and the National Police headquarters. It was estimated that approximately 15% of the business area was destroyed. Again it is believed that many people fled to more secure areas in Saigon or Hoc Mon. Heavy engineer support was furnished to the district to assist in cleaning up the rubble following the attacks. Emergency food and medical treatment was provided. The facilities at 12th Evacuation Hospital and 25th Medical Hospital were used extensively to provide medical treatment to over 250 civilians during the month.
- (b) In Tan Phu Trung, XT7009, damage was extensive. An intensive combat effort was required to eliminate the VC from that area. A large portion, estimated 80%, of the village was destroyed and an estimated 2,000 people moved from the area. As security conditions improved a damage survey was conducted. It was necessary to spray the area with an insecticide in an attempt to control the large numbers of insects that collected in the area immediately following the attack and to minimize a possible health problem. No rebuilding was initiated as few of the people returned to the area and any assistance would have been premature.
- (c) During the latter part of the month Hiep Hox of Duc Hue District. IT4609 also suffered damage resultant from VC attacks. Because of a general lack of security, no damage estimate was made in the area during the month of February.
- (d) During the month of March, reasonable damage estimates were completed and which indicated that 1,978 homes had been destroyed in Hau Nghia Province. The majority of the damage occurred during the TET

Offensive and another 229 homes were destroyed in the Trang Bang area during the month of March. In Cu Chi District over 1,000 homes were destroyed with primary destruction centered in Tan Phu Trung. A civilian engineer effort has assisted to clear the debris and to level the site prior to any rebuilding. US engineer support was scheduled to begin working and complete the project of preparing home sites, roads and a drainage system. Large quantities of salvage lumber and building materials have been furnished from Cu Chi base camp and has assisted in the rebuilding program. It was reported that in Cu Chi District approximately 50% of the people received the allotted materials from GVN by the end of March.

- (e) In Duc Hue District, 737 homes were destroyed. It is estimated that approximately 45% of the people have received the monetary and material support from the GVN. Approximately 30% of the damage had been repaired by the end of March. An abundance of native materials has made it easier for the people in this area to rebuild.
- (f) Over 18 tons of captured rice, peanuts and peas were provided to support in F/PF outposts in Hau Nghia Province during the month. The food commodities were given to provincial officials to distribute in the areas of most critical need in an effort to upgrade the morale and welfare of the RF/PF.
- (g) In April the division continued to support the GVN rebuild program in Hau Nghia Province. Main emphasis remained in the Tan Phu Trung area and a reinforced engineer platoon took over the project of preparing the site for rebuilding. Considerable progress was evident and by the end of the month the area was over 50% completed. DISCOM organized a 30 man work force to assist in distributing lumber packets which complement the allotted materials provided by GVH. Each lumber packet contains approximate 160 - 190 board feet of lumber which will construct a 10 x 16 foot frame for a house. 202 of these packets have been distributed to individual house sites. GVN officials are controlling the distribution and taking care to insure that an equitable distribution of the commodities is made. Additionally in Tan Phu Trung, a school damaged during the fighting was selected to be repaired through the use of money voluntarily collected during the TET Aggression Relief Project (TARP). The school was bodly damaged and sufficient funds were provided for its repair. TARP monics also financed the repair of the Cu Chi District dispensary and assisted in getting it back into operation on a timely basis.
- (h) It was reported that monetary payments were extended to the people in Trang Bang although little building materials have been issued as of yet. Province officials placed Trang Bang in last priority to recieve the material support because of the increased availability of

(4) Gia Dinh

- (a) Shortly after the start of the VC TET Offensive several large refugee camps were formed in the Hoc Mon area. Refugees came to this area seeking security and food. At one time five different camps were operating and over 3,500 people were consolidated in them. GVN officials, with the assistance of RD cadre teams, operated and controlled the camps. The division provided salvage canvass and tentage as temporary chelter and also provided medical assistance in the form of frequent MEDCAPS in the camps. Large quantities of food commodities were provided to the refugees. The food, primarily rice, was available from Helping Hand as large amounts had been stockpiled there from rice captured in War Zone C during Operation Yellowstone. These food commodities were instrumental in providing for the large number of refugees.
- (b) On 13 February 1968, a misdirected B-52 strike caused considerable damage to Dong Binh hamlet ,XT8406. The division reacted immediately by providing medical attention and commodity support to the people. The division additionally paid 491,000\$VN in solutium to the families of the 51 killed and 93 injured. IIFFV controlled all relief activities in that area.

(5) General

(a) The division MEDCAP continued to provide medical attention to a large number of civilians. During the past three months a total of 444 MEDCAPS were conducted treating 66,858 people. Only 77 MEDCAPS were conducted in Tebruary in contrast to 222 for the month of April April's figure represents the highest number of patients treated and MEDUAPS conducted in single month period since the division has been in Vietnam.

c. Psychologica Operations (PSYOP)

- 1. PSTOP activities were primarily in support of combat operations in Hau Nghia, Tay Ninh and Binh Duong Provinces.
- 2. A total of 41,648,632 leaflets were airdropped and hand disseminated throughout the Division's TAOI. 24 leaflets were originated by G5 and Brigade S5's. The leaflets were produced by the 6th PSYOP Entialion.
- 3. Aerial loudspeaker broadcasts conducted during the quarter totalled 189 hours 50 minutes of broadcast time. Ground loudspeaker time totalled 59 hours broadcast time. Emphasis was placed on increased use of 500 watt loudspeaker set for ground operations.

5 May 1968

AVDCCA

SUBJECT: Operational Report for Quarterly Period Ending 30 April 1968 (RCS CSFOR - 65) (R-1)

- C. Item: Effect of military Civic Action
- (1) Discussion: It was noted during the TET Offensive that the people did not support the VC. This was particularily obvisous in areas where good civic action programs had been conducted. Civilians have provide essential intelligence information and are more willing to assist the GVN/FW in combating the VC.
- (2) Observation: Civic action is an excellent means of sealing the victory and gaining the close support of the people.
 - D. Item: Cooperation/coordination with GVN/CORDS
- (1) Discussion: Good relations and close coordination with GVN/COHDS personnel facilitated rapid response to the needs of the civilians. This enabled maximum use of available resources and avoided duplication of effort. All relief activities, with the exception of emergency medical attention, was coordinated directly with the appropriate GVN/CORDS officials.
- (2) Observation: For maximum utilization of resources and accomplishment of civic action missions, close coordination and cooperation with GVN/CORDS personnel is essential.

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1